



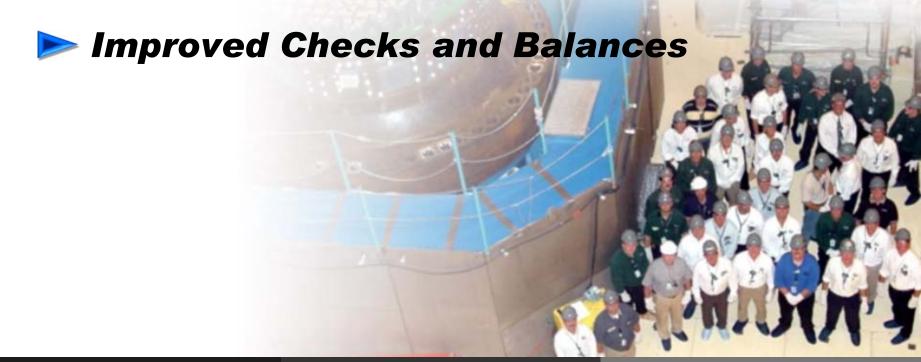
NRC 15th Annual Regulatory Information Conference 2003

Session T1 April 17, 2003 Building on the Davis-Besse Experience: Lessons Learned

Gary Leidich, Executive Vice President

Rebuilding FirstEnergy Nuclear in three broad areas:

- Rigorous Problem Solution
- Restoring | Adding Margin





Rigorous Problem Resolution

- Systematic problem solving / decision-making
- Robust classification / execution of Corrective Action Program
- Formal engineering principles / expectations
- Involved management:

"I know because I looked"

Engineering Assessment Board



Restoring / Adding Margin

- RPV head, containment sump, system reviews, leak detection system
- Strengthened program ownership execution, assessment
- Upgraded Employee Concerns Program, Leadership Training / Safety Conscious Work Environment (SCWE)
- Systematic approach on materials issues



Improved Checks & Balances

- No plant is an "island"
- Utilization of contractor and industry expertise
- Strengthened Senior Executive Team at FENOC
- Corporate approach to policies / practices
- Oversight reports to Nuclear Committee of the Board



Overall

- Safety is Top Priority
- Increase margins
- Conservative approach to Operational Readiness

